

**JBS S.A.**  
**Corporate Taxpayer's ID (CNPJ/MF) 02.916.265/0001-60**  
**Company Registry (NIRE) 35.300.330.587**

**EXTRACT FROM THE MINUTES OF THE BOARD OF DIRECTORS'  
MEETING HELD ON AUGUST 12, 2013**

**Date, Time and Venue:** August 12, 2013, at 2:00 p.m., at the headquarters of JBS S.A. ("Company"), located at Avenida Marginal Direita do Tietê, 500, Bloco I, 3º Andar, Vila Jaguara, CEP 05118-100, in the City and State of São Paulo.

**Call Notice:** The call notice was sent via email to all members of the Board of Directors, pursuant to Article 18 of the Bylaws.

**Attendance:** All members of the Company's Board of Directors attended the meeting, and the quorum necessary to install the meeting was verified.

**Presiding Board:** Joesley Mendonça Batista, Chairman; and Valmor Gomes Moraes, Secretary.

**Agenda:** (i) to approve the Company's quarterly financial statements for the period ended June 30, 2013; (ii) to approve the names of the respective members of the: (a) Innovation and Marketing Committee; (b) Financial and Risk Management Committee; (c) People Management Committee; (d) Sustainability Committee; and (e) Audit Committee.

**Board of Directors' Resolutions:** After the meeting was called to order, the members of the Board of Directors examined the items on the agenda and unanimously decided:

(i) to approve the Company's quarterly financial statements for the period ended June 30, 2013, with no comments or restrictions; and

(ii) to approve the structure of the Company's Committees and ratify the following composition for each Committee: (a) Financial and Risk Management Committee: Wesley Mendonça Batista, Joesley Mendonça Batista, André Nogueira, Peter Dvorsak, Denilson Molina and Eliseo Santiago Perez Fernandez; (b) People Management Committee: Wesley Mendonça Batista, Verônica Peixoto Coelho, José Augusto de Carvalho Júnior, Gilberto Tomazoni, Miguel Gularte and Carlos Alberto Caser; (c) Sustainability Committee: João Carlos Ferraz, Renato Mauro Menezes Costa, José Luiz Medeiros, Wesley Mendonça Batista, Francisco de Assis e Silva, Roberto Mulbert, Miguel Gularte, and Marcio Nappo; (d) Audit Committee: Humberto Junqueira de Farias, Eliseo Santiago Perez Fernandez, Silvio Roberto R. de Menezes Júnior, Paulo Sérgio Dortas, José Paulo da Silva Filho, and Marcus Vinicius Pratini de Moraes; (d) Innovation and Marketing Committee: Tarek Farahat, Wesley Mendonça Batista, Joesley Mendonça Batista, Gilberto Meirelles Xandó Baptista, Gilberto Tomazoni, Renato Mauro Menezes Costa, José Augusto de Carvalho Júnior, and Miguel Gularte.

**Closure and drawing up of the minutes:** There being no further business to discuss, and after the Chairman offered the floor to anyone who intended to speak, as no one did, the meeting was adjourned for the time necessary to draw up these minutes, which were then read, approved and signed by all attending board members.

**Attending Board Members:** Joesley Mendonça Batista, Wesley Mendonça Batista, Marcus Vinicius Pratini de Moraes, Humberto Junqueira de Farias, Peter Dvorsak, Tarek Farahat, João Carlos Ferraz, and Carlos Alberto Caser.

This is a free English translation of the excerpt from the original minutes drawn up in the Company's records.

São Paulo, August 12, 2013.

**Valmor Gomes Morais**  
Secretary of the meeting