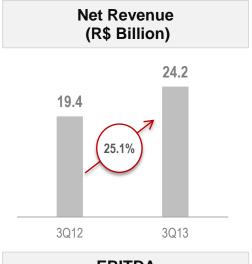
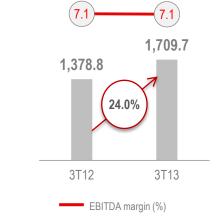


JBS S.A. (Bovespa: JBSS3; OTCQX: JBSAY) São Paulo, November 13th, 2013

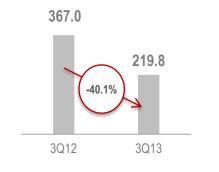
3Q13 Highlights*



EBITDA (R\$ Million)



Net Income (R\$ million)



- ✓ Net revenue of R\$24.2 billion, an increase of R\$4.9 billion compared to 3Q12, or 25.1%, of which 87.6% came from organic growth.
- ✓ Consolidated EBITDA was R\$1,709.7 million, an increase of 24.0% over 3Q12. EBITDA margin was 7.1%, stable in comparison with 3Q12.
- ✓ Net income of R\$219.8 million.
- ✓ Free cash flow of R\$806.9 million.
- ✓ Operating cash flow of R\$1,241.0 million.
- ✓ JBS ended the quarter with R\$7.8 billion in cash and cash equivalent.
- ✓ Leverage excluding the debt assumed in the Seara acquisition was 2.96x, as previously projected by the Company.
- ✓ Leverage ended the period at 4.03x, considering total debt assumed from Seara acquisition, but not including EBITDA from the acquisition.

*Not including Seara results

















JBS S.A. (Bovespa: JBSS3; OTCQX: JBSAY) São Paulo, November 13th, 2013

3Q13 Highlights

- ✓ JBS posted consolidated net revenue of R\$24.2 billion, an increase of R\$4.9 billion or 25.1%, compared with 3Q12, of which 87.6% came from organic growth.
- ✓ Consolidated EBITDA was R\$1,709.7 million, an increase of 24.0% over 3Q12. EBITDA margin was 7.1%, stable compared with the EBITDA margin of 2Q12.
 - ➤ JBS Mercosul posted net revenue of R\$6.2 billion, 35.2% above 3Q12. EBITDA was R\$687.5 million with an EBITDA margin of 11.1% in Mercosul and 11.7% in JBS Brazil (Parent Company).
 - ➤ JBS USA Chicken (Pilgrim's Pride Corporation "PPC") maintained its positive momentum similar to the previous quarter. Net revenue totaled US\$2.1 billion, 3.6% ahead of 3Q12. 3Q13 EBITDA came in at US\$226.1 million, an increase of 114.1% compared with 3Q12. EBITDA margin was 10.6%.
- ✓ JBS posted **net income** for the quarter of R\$219.8 million, equivalent to R\$76.69 per thousand shares.
- ✓ JBS generated positive free cash flow of R\$806.9 million during 3Q13. The net cash from operating activities was R\$1,241.0 million.
- ✓ The Company ended the quarter with **R\$7,832.3 million in cash or cash equivalent**, corresponding to 73% of short-term debt.
- ✓ **Leverage** excluding the debt assumed at Seara acquisition was **2.96x**, as previously projected by the Company.
- ✓ **Leverage** (net debt / EBITDA) ended the period at 4.03x, including the assumption of the total debt from Seara acquisition, without considering EBITDA from the company acquired.
- ✓ JBS S.A. issued a US\$1.0 billion Bond in October, 2013, maturing in 2020 and with a yield of 7.75% per annum.















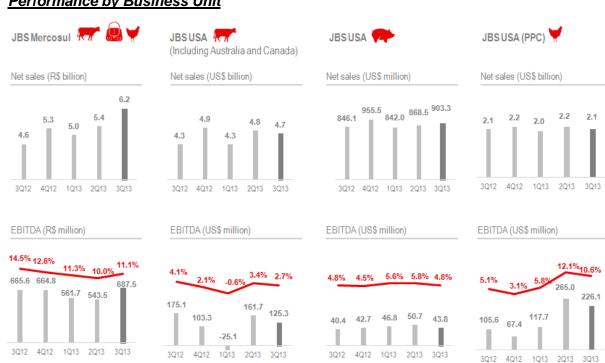


Analysis of Consolidated Results

Analysis of the principal financial indicators of JBS by Business Unit (in local currency)

		3Q13	2Q13	Δ%	3Q12	Δ%
Net Revenue						
JBS USA Beef	US\$	4,689.8	4,806.2	-2.4%	4,275.9	9.7%
JBS USA Pork	US\$	903.3	868.5	4.0%	846.1	6.8%
JBS USA Chicken	US\$	2,142.8	2,184.1	-1.9%	2,068.5	3.6%
JBS Mercosul	R\$	6,214.4	5,432.8	14.4%	4,597.8	35.2%
EBITDA						
JBS USA Beef	US\$	125.3	161.7	-22.5%	175.1	-28.4%
JBS USA Pork	US\$	43.8	50.7	-13.7%	40.4	8.3%
JBS USA Chicken	US\$	226.1	265.0	-14.7%	105.6	114.1%
JBS Mercosul	R\$	687.5	543.5	26.5%	665.6	3.3%
EBITDA Margin						
JBS USA Beef	%	2.7%	3.4%		4.1%	_
JBS USA Pork	%	4.8%	5.8%		4.8%	_
JBS USA Chicken	%	10.6%	12.1%	-	5.1%	-
JBS Mercosul	%	11.1%	10.0%	-	14.5%	-

Performance by Business Unit



*JBS S.A. ("JBS") (Bovespa: JBSS3; OTCQX: JBSAY), the global leading producer of animal protein announces today its results for the third quarter of 2013 (3Q13). For the purpose of analysis, this report considers the results for the quarter ended September 30, 2012 (3Q12) and June 30, 2013 (2Q13). The consolidated results of JBS are presented in Brazilian Real (R\$) and when separately analyzed, each business unit reports its results in the currency of the country in which it operates. The operations of JBS Australia and JBS Canada are an integral part of the subsidiary JBS USA and both results refer to the period of 13 weeks ended September 30, 2013 (3Q13). The quantitative data, such as volumes



EBITDA margin (%)



and heads slaughtered, are not audited.















Consolidated analysis of the principal operational indicators of JBS

R\$ million	3Q13	2Q13	Δ%	3Q12	Δ %
Net Revenue	24,222.0	21,931.0	10.4%	19,366.6	25.1%
Cost of Goods Sold	(21,093.6)	(18,981.1)	11.1%	(16,889.4)	24.9%
Gross Income	3,128.4	2,949.9	6.1%	2,477.2	26.3%
Gross Margin	12.9%	13.5%	-4.0%	12.8%	1.0%
Selling Expenses	(1,296.0)	(1,163.2)	11.4%	(999.9)	29.6%
General and Adm. Expenses	(632.9)	(592.1)	6.9%	(516.1)	22.6%
Net Financial Income (expense)	(874.9)	(659.6)	32.6%	(418.7)	109.0%
Other Income (expense)	(2.4)	95.9	-	(0.9)	171.2%
Operating Income	322.3	630.9	-48.9%	541.6	-40.5%
Income and social contribution taxes	(64.0)	(222.9)	-71.3%	(155.0)	-58.7%
Participation of non-controlling shareholders	(38.5)	(69.6)	-44.7%	(19.6)	96.3%
Net Income (Loss)(1)	219.8	338.5	-35.1%	367.0	-40.1%
EBITDA	1,709.7	1,667.7	2.5%	1,378.8	24.0%
EBITDA Margin	7.1%	7.6%	_	7.1%	-0.9%
Net Income (Loss) per 1.000 shares (Reais)	76.69	118.13	-35.1%	125.69	-39.0%

⁽¹⁾ Participation of Controlling Shareholders.

Number of Heads Slaughtered and Sales Volume

	3Q13	2Q13	Δ%	3Q12	Δ%
Heads processed (thousand)					
Cattle	4,853.3	4,794.7	1.2%	4,057.1	19.6%
Hogs	3,274.4	3,184.3	2.8%	3,302.5	-0.9%
Smalls*	1,147.4	1,223.7	-6.2%	978.9	17.2%
Volume Sold (thousand tons)**					
Domestic Market	1,820.4	1,761.1	3.4%	1,663.6	9.4%
Fresh and Chilled Products	1,572.0	1,524.2	3.1%	1,446.5	8.7%
Processed Products	58.2	57.9	0.4%	53.5	8.7%
Others	190.3	179.0	6.3%	163.6	16.3%
Exports	695.4	615.3	13.0%	556.8	24.9%
Fresh and Chilled Products	648.9	574.4	13.0%	518.9	25.1%
Processed Products	20.8	18.9	10.1%	19.5	6.6%
Others	25.7	22.0	16.9%	18.4	39.7%
TOTAL	2,515.8	2,376.4	5.9%	2,220.4	13.3%

^{*}Not including poultry.
**Not including PPC.

















Consolidated Results

Net Revenue

JBS posted consolidated net revenue of R\$24,222.0 million in 3Q13, an increase of R\$4,855.4 million or 25.1% compared to 3Q12, of which 87.6% came from organic growth. This expansion was primarily due to the increase in revenues from all business units, influenced by the 9.0% Real devaluation in the period. Mercosul operation had relevant net revenue growth of 35.2% compared with 3Q12, the main highlight of this quarter.

In 3Q13, approximately 73% of global sales were generated domestically in the markets that the Company is present and 27% came from exports.

EBITDA

3Q13 EBITDA was R\$1,709.7 million, 24.0% above the previous year, with an EBITDA margin of 7.1%, stable compared with the EBITDA Margin of 3Q12.

R\$ million	3Q13	3Q12	Δ %
Net income for the period	258.3	386.6	-33.2%
Financial income (expense), net	874.9	418.7	109.0%
Current and diferred income taxes	64.0	155.0	-58.7%
Depreciation and amortization	508.0	409.3	<u>-</u>
Equity in subsidiaries	-2.1	-0.6	229.8%
Restructuring, reorganization and donation	5.9	8.1	
Indemnity	0.7	1.8	
(=) EBITDA	1,709.7	1,378.8	

Net Financial Expense

The net financial expense in 3Q13 was R\$874.9 million, primarily due to the cost of carrying the hedging instruments of assets and liabilities during the quarter.

Net Income

JBS posted net income of R\$219.8 million for 3Q13, which represents R\$76.69 per thousand shares.

Cash Generation

The Company generated R\$806.9 million of free cash flow during the quarter, and net cash from operating activities of R\$1,241.0 million.

Capital Expenditure

In 3Q13, total capital expenditure (CAPEX) of JBS in property, plant, and equipment was R\$499.9 million. The main investments in North America were made in Brooks in Alberta facility, in Canada, and the Omaha, in Nebraska facility, in the US. In the Mercosul, the main investments were in improvements in productivity and in the expansion of operations.

















Consolidated Results

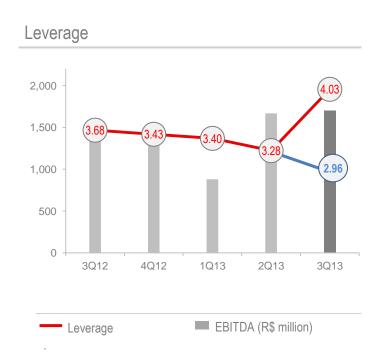
<u>Indebtedness including debt assumption from Seara and not considering</u> <u>EBITDA from acquired company</u>

JBS' leverage (net debt / EBITDA), including the assumption of R\$5.85 billion in debt from Seara acquisition and not considering Seara EBITDA, ended the quarter at 4.03x.

R\$ million	9/30/13	6/30/13	Var.%
Gross debt	30,242.5	24,422.8	23.8%
(+) Short Term Debt	10,694.0	8,470.1	26.3%
(+) Long Term Debt	19,548.5	15,952.7	22.5%
(-) Cash and Equivalents	7,832.3	7,202.9	8.7%
Net debt	22,410.2	17,219.9	30.1%
Net debt/EBITDA	4.03x	3.28x	

<u>Leverage excluding the debt assumed from Seara acquisition was 2.96x, as previously indicated by the Company.</u>

R\$ million	9/30/13	6/30/13	
Net debt/EBITDA	2.96x	3.28x	



















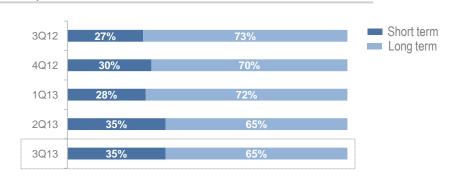
Consolidated Results

Indebtedness

The Company ended the quarter with R\$7,832.3 million in cash or cash equivalent, corresponding to 73% of short-term debt. JBS USA Holdings ended the quarter with US\$1.55 billion in available credit lines, equivalent to R\$3.52 billion which added to JBS current cash position represents approximately 100% of short-term debt.

After the conclusion of the Seara acquisition, the percentage of short-term (ST) debt relative to total debt remained in 35% in 3Q13. In October 2013, JBS USA paid R\$558.5 million regarding 2014 Bond allocated in short-term liabilities and JBS S.A. issued a US\$1.0 billion Bond with maturity in seven years and 7.75% yield per annum, which will contribute to improve JBS debt profile in 4Q13.

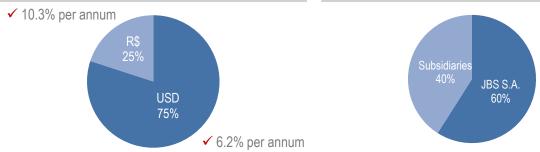




At the end of the period, 75% of JBS' consolidated debt was denominated in U.S. dollars, with an average cost of 6.2% per annum. The proportion of debt denominated in Reais, 25% of consolidated debt, has an average cost of 10.5% per annum.

Breakdown by Currency & Average Cost





<u>Updated Indebtedness Considering Subsequent Events to the Quarter</u>

Considering the US\$1.0 billion Bond issued by JBS S.A. in October in addition to the conclusion of agreements with banks involved in the Seara acquisition and considering that these funds will be used to pay down short-term debt, the debt profile shows relevant adjustments, such as:

- ✓ Short-term debt will reduce to 21% of total debt
- ✓ Cash and cash-equivalents will represent 116% of short-term debt
- ✓ Average maturity will extend to 53 months
- ✓ Average cost of dollar denominated debt remains at 6.2% per annum

















JBS USA Beef (including Australia and Canada)

Net revenue was US\$4,689.8 million in 3Q13, 9.7% higher than 3Q12, primarily due to an increase in exported volume. Compared to 2Q13, net revenue remained stable, with a slight decrease of 2.4%.

EBITDA for the period was US\$125.3 million, 28.4% lower than 3Q12. The results of this quarter reflect the transfer of cattle prices increases from the industry to products in the domestic American market, in addition to the Company's improved performance in Australia.

The American market presented a decrease in beef imported during this period which contributed to a better pricing of beef in the US domestic market. USDA data shows a reduction in cow slaughter during recent weeks which is an important indicator towards herd growth in the medium and long term.

Operations in Australia presented a solid performance in exports and is benefiting from increased demand in the Chinese market.

Highlights (US GAAP)

US\$ million	3Q13	2Q13	Δ %	3Q12	Δ%
Animals processed (thousand)	2,386.3	2,443.1	-2.3%	2,023.8	17.9%
Net Revenue	4,689.8	4,806.2	-2.4%	4,275.9	9.7%
EBITDA	125.3	161.7	-22.5%	175.1	-28.4%
EBITDA margin %	2.7%	3.4%	-	4.1%	_

Breakdown of Net Revenues

Domestic Market	3Q13	2Q13	Δ%	3Q12	Δ %
Net Revenue (US\$ million)	3,353.4	3,491.7	-4.0%	3,139.3	6.8%
Volume (tons)	883.4	861.5	2.5%	848.1	4.2%
Average Price (US\$/Kg)	3.80	4.05	-6.3%	3.70	2.6%

Exports	3Q13	2Q13	Δ %	3Q12	Δ%
Net Revenue (US\$ million)	1,336.4	1,314.5	1.7%	1,136.6	17.6%
Volume (tons)	315.2	284.6	10.8%	250.0	26.1%
Average Price (US\$/Kg)	4.24	4.62	-8.2%	4.55	-6.7%

















JBS USA Pork

Net revenue in the pork business for the quarter totaled US\$903.3 million, an increase of 6.8% year on year. This result reflects an increase in prices in both domestic and export markets, coupled with an increase in exports volume. Compared to 2Q13, net revenue increased 4.0%.

EBITDA was US\$43.8 million in 3Q13, an increase of 8.3% compared to 3Q12, with EBITDA margin of 4.8%. The increase in EBITDA was primarily due to higher prices in the domestic market and in exports, partially offset by an increase in raw material prices.

Highlights (US GAAP)

LIC¢ million	3Q13	2042	۸0/	3Q12	۸.0/
US\$ million	3413	2Q13	Δ%	3412	∆%
Animals processed (thousand)	3,274.4	3,184.3	2.8%	3,302.5	-0.9%
Net Revenue	903.3	868.5	4.0%	846.1	6.8%
EBITDA	43.8	50.7	-13.7%	40.4	8.3%
EBITDA margin %	4.8%	5.8%	_	4.8%	_

Breakdown of Net Revenues

Domestic Market	3Q13	2Q13	Δ%	3Q12	Δ %
Net Revenue (US\$ million)	765.4	738.3	3.7%	718.2	6.6%
Volume (thousand tons)	286.6	288.9	-0.8%	291.7	-1.7%
Average Price (US\$/Kg)	2.67	2.56	4.5%	2.46	8.5%

Exports	3Q13	2Q13	Δ %	3Q12	Δ %
Net Revenue (US\$ million)	137.9	130.1	6.0%	127.9	7.8%
Volume (thousand tons)	54.9	52.6	4.2%	54.5	0.7%
Average Price (US\$/Kg)	2.51	2.47	1.6%	2.35	7.1%

















JBS USA Chicken (Pilgrim's Pride Corporation "PPC", controlled by JBS USA)

Net revenue for the quarter was US\$2,142.8 million, 3.6% higher compared to the same period last year. This improved result comes from an increase of 4.4% in revenue from the US operations, due to an increase in revenue per pound sold, thanks to higher market prices, partially offset by a decrease in volumes sold and in the revenue from PPC Mexican operation, due to the normalization after a market recovery followed by AI issue.

EBITDA in the quarter was US\$226.1 million, 114.1% higher than 3Q12. This improvement was possible due to the industry favorable scenario, which saw a decrease of 3.9% in costs at PPC US operations, coupled with efforts to reduce inventory, in addition to a decrease in freight and storage costs. EBITDA margin was 10.6%.

Net profit for the period was US\$160.9 million, an increase of 275.0% compared to 3Q12 with free cash flow generation of US\$285.8 million, enabling PPC to reduce its debt by US\$252 million and its leverage to 0.87x (Net debt/ PPC LTM EBITDA).

"Our engagement with key customers continues to reflect the value they expect from Pilgrim's and is driving growth and success for our customers. We've also seen improvements in our margins as a result of the processes we've transformed through our commitment to operational excellence. We are close to achieving our operational improvement targets for the year and envision capturing even greater efficiencies in 2014. Our export model has enabled us to attain our goal of achieving 30% growth in value-added products year to date," stated Bill Lovette, Pilgrim's Chief Executive Officer.

Highlights (US GAAP)

US\$ million	3Q13	2Q13	Δ%	3Q12	∆%
Net Revenue	2,142.8	2,184.1	-1.9%	2,068.5	3.6%
Adjusted EBITDA	226.1	265.0	-14.7%	105.6	114.1%
EBITDA margin %	10.6%	12.1%	-	5.1%	_

















JBS Mercosul

Net revenue of JBS Mercosul was R\$6,214.4 million in the quarter, 35.2% superior to 3Q12, due to an increase of 21.3% in the volume of animals processed in the period, which reflected in an increase of 31.1% in the volume of beef in the domestic market and 30.1% in the international market. The highlight of the quarter was the increase of 40.5% in revenue in the domestic market, boosted by the Company's marketing campaign and a 28.5% increase in export revenues, thanks to the combination of growth in volume and prices, coupled with 9.0% of BRL devaluation in the period.

EBITDA totaled R\$687.5 million in the quarter, an increase of 3.3% over 3Q12. EBITDA margin was 11.1% in Mercosul and 11.7% in JBS Brazil (Parent Company). This increase in EBITDA is a reflection of improved exports, coupled with real devaluation, partially offset by the maintenance of raw material costs.

JBS has a production and distribution platform in the Mercosul that permits efficiency and scale gains, that, allied with the focus on operational efficiencies, allows for solid and sustainable results.

Highlights

R\$ million	3Q13	2Q13	Δ %	3Q12	Δ%
Animals processed* (thousand)	2,467.0	2,351.6	4.9%	2,033.3	21.3%
Net Revenue	6,214.4	5,432.8	14.4%	4,597.8	35.2%
EBITDA	687.5	543.5	26.5%	665.6	3.3%
EBITDA margin %	11.1%	10.0%	<u></u>	14.5%	_

^{*}Cattle only

Breakdown of Net Revenues

Domestic Market	3Q13	2Q13	Δ %	3Q12	Δ%
Net Revenue (million R\$)					
Fresh and Frozen Products	2,723.5	2,399.3	13.5%	1,924.9	41.5%
Processed Products	372.6	344.4	8.2%	256.4	45.3%
Others	478.0	421.2	13.5%	362.1	32.0%
TOTAL	3,574.1	3,164.9	12.9%	2,543.5	40.5%
Volume (thousand tons)					
Fresh and Frozen Products	402.0	373.8	7.5%	306.7	31.1%
Processed Products	58.2	57.9	0.4%	53.5	8.7%
Others	190.3	179.0	6.3%	163.6	16.3%
TOTAL	650.4	610.7	6.5%	523.8	24.2%
Average Price (R\$/Kg)					
Fresh and Chilled Product	6.78	6.42	5.6%	6.28	8.0%
Processed Items	6.40	5.95	7.6%	4.79	33.6%
Others	2.51	2.35	6.8%	2.21	13.6%

















JBS Mercosul

Exports	3Q13	2Q13	Δ%	3Q12	Δ%
Net Revenue (million R\$)					
Fresh and Frozen Products	1,931.6	1,675.0	15.3%	1,498.3	28.9%
Processed Products	261.9	177.4	47.6%	204.6	28.0%
Others	446.9	415.6	7.5%	351.4	27.2%
TOTAL	2,640.3	2,268.0	16.4%	2,054.3	28.5%
Volume (thousand tons)					
Fresh and Frozen Products	278.8	237.2	17.6%	214.4	30.1%
Processed Products	20.8	18.9	10.1%	19.5	6.6%
Others	25.7	22.0	16.9%	18.4	39.7%
TOTAL	325.3	278.1	17.0%	252.3	29.0%
Average Price (R\$/Kg)					
Fresh and Frozen Products	6.93	7.06	-1.9%	6.99	-0.9%
Processed Beef	12.57	9.37	34.1%	10.47	20.0%
Others	17.42	18.93	-8.0%	19.13	-9.0%

















JBS Stock Performance

During the 12 months to September 30th, 2013, JBSS3 substantially outperformed the Ibovespa Index, increasing 15%, while the index decreased 12%.

The Average Daily Traded Financial Volume in 3Q13 was R\$31.4 million, an increase of 22.4% compared to the same period of 2012.

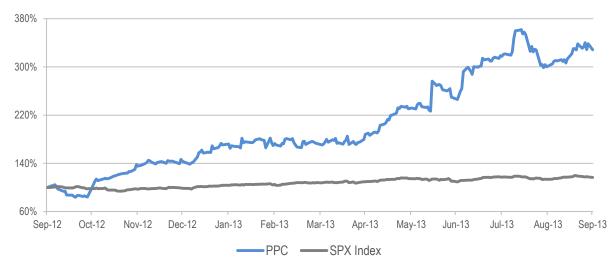
Current JBS' market cap is R\$24.0 billion.



Pilgrim's Pride Corp. (PPC) Stock Performance (Controlled by JBS)

During the 12 months to September 30th, 2013, PPC stocks substantially outperformed the S&P 500 Index, increasing 228%, while the index increased 17%.

Current PPC's market cap is US\$3.7 billion.



Source: Bloomberg, 100 = 09/28/2012











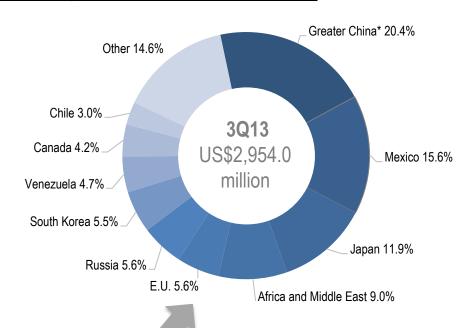




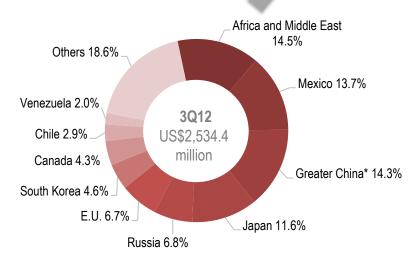


Tables and Charts

Graph I - JBS Consolidated Exports Breakdown in 3Q13 and 3Q12



✓ Increase of 16.6% in 3Q13 exports compared to 3Q12



^{*}Considers China, Hong Kong and Vietnam

Table I - Breakdown of Production Costs by Business Unit (%)

3Q13 (%)	Consolidated	JBS Mercosul	USA Beef	USA Pork	USA Chicken
Raw material (livestock)	81.1%	86.4%	87.4%	84.8%	58.0%
Processing (including ingredients and packaging)	9.9%	7.5%	5.2%	6.9%	25.6%
Labor Cost	8.9%	6.1%	7.4%	8.3%	16.4%

















Indexes





















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JBS S.A.

Balance sheets (In thousands of Reais)

	Con	npany	Consolidated	
<u>-</u>	September 30,	December 31, 2012	September 30,	December 31, 2012
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	4,489,394	3,564,984	7,832,321	5,383,087
Trade accounts receivable, net	3,259,638	2,753,737	7,609,914	5,688,648
Inventories	2,539,367	1,940,192	7,383,185	5,182,187
Biological assets	-	-	1,593,364	849,624
Recoverable taxes	1,341,007	1,309,995	2,233,529	1,676,267
Prepaid expenses	11,351	9,648	153,184	142,96
Other current assets	320,389	273,332	601,331	460,625
TOTAL CURRENT ASSETS	11,961,146	9,851,888	27,406,828	19,383,399
NON-CURRENT ASSETS				
Long-term assets				
Credits with related parties	1,224,880	808,062	641,627	548,90
Biological assets	-	-	492,004	304,309
Recoverable taxes	632,466	641,957	1,022,002	673,346
Other non-current assets	259,144	206,137	905,404	671,758
Total long-term assets	2,116,490	1,656,156	3,061,037	2,198,322
Investments in associate, subsidiaries and joint ventures	11,035,307	6,118,876	304,192	258,620
Property, plant and equipment, net	9,243,611	8,767,637	20,574,063	16,207,640
Intangible assets, net	9,547,075	9,531,964	14,874,997	11,708,212
-				
TOTAL NON-CURRENT ASSETS	31,942,483	26,074,633	38,814,289	30,372,794
TOTAL ASSETS	43,903,629	35,926,521	66,221,117	49,756,193















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JBS S.A.

Balance sheets (In thousands of Reais)

	Comp	anv	Consol	idated
	September 30,	December 31,	September 30,	December 31,
LIABILITIES AND EQUITY				
CURRENT LIABILITIES				
Trade accounts payable	1,028,359	1,000,273	5,305,482	3,564,270
Loans and financings	7,484,378	5,355,774	10,694,003	6,098,898
Income taxes	-	-	31,423	8,886
Payroll, social charges and tax obligation	470,111	361,741	1,814,402	1,276,009
Declared dividends	353	170,749	353	170,749
Payables related to facilities acquisitions	126,642	112,712	348,110	112,712
Other current liabilities	924,070	280,649	1,175,696	306,049
TOTAL CURRENT LIABILITIES	10,033,913	7,281,898	19,369,469	11,537,573
NON-CURRENT LIABILITIES				
Loans and financings	10,584,778	6,795,885	19,548,503	14,390,046
Payroll, social charges and tax obligation	125,740	137,847	663,905	524,230
Payables related to facilities acquisitions	75,654	95,142	496,747	95,142
Deferred income taxes	984,583	825,781	2,001,498	1,276,756
Provision for lawsuits risk	161,585	155,156	819,327	203,361
Other non-current liabilities	23,387	24,265	343,527	295,779
TOTAL NON-CURRENT LIABILITIES	11,955,727	8,034,076	23,873,507	16,785,314
EQUITY				
Capital stock	21,506,247	21,506,247	21,506,247	21,506,247
Treasury shares	(603,072)	(776,526)	(603,072)	(776,526)
Capital transaction	84,265	77,374	84,265	77,374
Capital reserve	211,879	211,879	211,879	211,879
Revaluation reserve	93,389	96,847	93,389	96,847
Profit reserves	1,993,697	1,993,697	1,993,697	1,993,697
Valuation adjustments to equity in subsidiaries	151,300	92,999	151,300	92,999
Accumulated translation adjustments in subsidiaries	(2,313,358)	(2,591,970)	(2,313,358)	(2,591,970
Retained earnings	789,642	-	789,642	-
Attributable to controlling interest	21,913,989	20,610,547	21,913,989	20,610,547
Attributable to noncontrolling interest	<u> </u>		1,064,152	822,759
TOTAL EQUITY	21,913,989	20,610,547	22,978,141	21,433,306
TOTAL LIABILITIES AND EQUITY	43,903,629	35,926,521	66,221,117	49,756,193
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JBS S.A.

Statements of income for the three months period ended on September 30, 2013 and 2012 (In thousands of Reais)

	Company		Consolidated		
	2013	2012	2013	2012	
NET SALE REVENUE	5,413,179	4,274,902	24,221,998	19,366,617	
Cost of goods sold	(4,061,055)	(3,135,692)	(21,093,614)	(16,889,422)	
GROSS INCOME	1,352,124	1,139,210	3,128,384	2,477,195	
OPERATING INCOME (EXPENSE)					
General and administrative expenses	(275,031)	(213,880)	(632,862)	(516,136)	
Selling expenses	(570,499)	(412,130)	(1,295,971)	(999,940)	
Financial expense, net	(647,601)	(268,596)	(874,868)	(418,657)	
Equity in earnings of subsidiaries	342,451	239,599	2,081	631	
Other income (expenses), net	(4,163)	10,605	(4,465)	(1,510)	
	(1,154,843)	(644,402)	(2,806,085)	(1,935,612)	
NET INCOME BEFORE TAXES	197,281	494,808	322,299	541,583	
Current income taxes	586	604	(18,337)	(27,777)	
Deferred income taxes	21,957	(128,413)	(45,639)	(127,193)	
	22,543	(127,809)	(63,976)	(154,970)	
NET INCOME OF THE PERIOD	219,824	366,999	258,323	386,613	
ATTRIBUTABLE TO:					
Controlling interest			219,824	366,999	
Noncontrolling interest		_	38,499	19,614	
		=	258,323	386,613	
Net income basic per thousand shares - in reais	76.69	125.69	76.69	125.69	
•		125.69		125.69	
Net income diluted per thousand shares - in reais	76.69	125.69	76.69	125.69	

















JBS S.A.

Statements of cash flows for the three months period ended September 30, 2013 and 2012 (In thousands of Reais)

Equity in earnings of subsidiaries (342,451) (239,599) (2,081) (631) Loss (gain) on assets sales (21,957) (128,413) (45,639) (27,193) Current and non-current financial charges (112,957) (128,413) (45,639) (27,193) Current and non-current financial charges (112,957) (128,413) (45,639) (173,136) (238,647) Provision for lawsuits risk (2,53,397) (218,880) (368,560) (37,237) Decrease (increase) in operating assets (182,651) (36,705) (230,740) (45,755) Recoverable taxes (182,651) (36,705) (230,740) (45,755) Recoverable taxes (182,651) (36,705) (230,740) (45,755) Related party receivable (473,527) (218,880) (388,560) (231,223) Inventories (182,651) (36,705) (230,740) (46,755) Recoverable taxes (69,560) (83,587) (251,955) (102,467) Other current and non-current assets (46,016) (27,396) (6,683) (58,986) Related party receivable (34,016) (27,396) (46,863) (58,986) Increase (idecrease) operating liabilities (126,986) (126,986) (148,367) Increase (idecrease) operating liabilities (126,986) (126,986) (126,986) Increase (idecrease) operating liabilities (126,986) (126,986) (126,986) (126,986) Related party receivable (186,986)		Company		Consolidated		
Net income of the period attributable to controlling interest Adjustments to reconcile net income to cash provided on operating activities 131,810 109,185 507,994 409,325 Allowance for doubthil accounts		2013	2012	2013	2012	
Adjustments to reconcile net income to cash provided on operating activities Depreciation and am orizitation Allowance for doubthil accounts (233) (1,270) Equity in earnings of subsidiaries (342,451) (239,599) (239,599) (20,811) (631) Loss (gain) on assets sales (41,655 (21,641) 3,866 (70,344) Deferred income tisses (21,987) 12,8413 45,839 127,193 Current and non-current financial charges 112,911 (53,397) 173,135 23,647 Provision for lawswalter fisk 2,256 (2,900) 9,133 4,941 Decrease (increase) in operating assets Trade accounts receivable (473,527) (218,880) (368,560) (231,223) Inventionies (818,2651) (36,705) (230,740) 46,755 Recoverable taxes (69,560) 83,567 (251,555) 102,467 Other current and non-current assets (69,560) 83,577 (251,565) 102,467 Other current and non-current liabilities (68,360) (231,223) Brocease (decrease) operating liabilities Trade accounts payable (78,852) (102,950) 781,761 (25,934) Noncontrolling interest (65,005) 781,761 (25,934) Noncontrolling i	· ·					
Depreciation and amortization 131,810 109,185 507,994 409,325 Allowance for doubthal accounts - (233) (1,270) (2,081)	· · · · · · · · · · · · · · · · · · ·	219,824	366,998	219,824	366,998	
Case	Adjustments to reconcile het income to cash provided on operating activities					
Equity in earnings of subsidiaries 342,451 (239,599) (2,081) (631) (365) (7,031) (2,081) (361) (2,164) (3,686) (7,031) (2,164) (3,686) (7,031) (2,164) (3,686) (2,1,957) (3,241) (3,337) (3,331)	. Depreciation and amortization	131,810	109,185	507,994	409,325	
Design D	. Allowance for doubtful accounts	-	-	(233)	(1,270)	
Deferred income taxes	. Equity in earnings of subsidiaries	(342,451)	(239,599)	(2,081)	(631)	
Current and non-current financial charges 112,911 (53,397) 173,136 23,64 Provision for lawsuits risk 2,256 2,900 9,139 4,941 Provision for lawsuits risk 106,558 312,336 957,284 937,237 Decrease (increase) in operating assets 112,815 (218,880) 368,560 223,274 Trade accounts receivable (473,527) (218,880) (36,705) (230,740) 46,755 Recoverable taxes (69,560) 83,587 (251,595) 102,467 Recoverable taxes (69,560) 83,587 (251,595) 102,467 Other current and non-current assets (46,016) 32,736 (6,683) (68,986) Related party receivable 334,794 (205,631) 87,748 115,274 Bloogical assets 78,852 (102,950) 269,682 118,0508 Trade accounts payable 78,852 (102,950) 269,682 180,0508 Other current and non-current liabilities 623,181 (65,205) 781,761 (25,924) Noncontroll	. Loss (gain) on assets sales	4,165	(2,164)	3,866	7,034	
Provision for laws uits risk 2,256 2,900 9,139 4,941	. Deferred income taxes	(21,957)	128,413	45,639	127,193	
Provision for lawsuits risk 2,256 2,900 9,139 4,941	. Current and non-current financial charges	112,911	(53,397)	173,136	23,647	
Decrease (increase) in operating assets (218,880) (368,560) (231,223) (218,880) (368,560) (230,740) (46,755) (230,740) (46,755) (4	. Provision for lawsuits risk	2,256		9,139	4,941	
Trade accounts receivable (473,527) (218,880) (386,560) (231,223) Inventories (182,651) (36,705) (230,740) 46,755 102,467 Other current and non-current assets (69,560) 83,587 (251,595) 102,467 Clear current and non-current assets (46,016) 27,396 (6,683) (58,986) Increase (decrease) operating liabilities (126,986) (126,986) (148,367) Increase (decrease) operating liabilities 78,852 (102,950) 269,682 (180,508) Other current and non-current liabilities 632,181 (65,205) 781,761 (25,924) Noncontrolling interest 632,181 (65,205) 781,761 (25,924) Noncontrolling interest 380,631 (206,052) 1,240,961 576,339 Net cash provided by operating activities 380,631 (206,052) 1,240,961 576,339 Cash flow from investing activities 380,631 (206,052) 1,240,961 576,339 Net ceffect of working capital of acquired / merged company 70,20 65,889 <td< td=""><td></td><td>106,558</td><td>312,336</td><td>957,284</td><td>937,237</td></td<>		106,558	312,336	957,284	937,237	
Inventories (182,651) (36,705) (230,740) 46,755 Recoverable taxes (69,560) 83,587 (251,595) 102,467 (58,986) (59,560) 83,587 (251,595) 102,467 (58,986) (, , , ,					
Recoverable taxes			,			
Other current and non-current assets (46,016) 27,396 (6,683) (58,986) Related party receivable 334,794 (205,631) 87,748 115,274 Biological assets - - - (126,986) (148,387) Increase (decrease) operating liabilities 78,852 (102,950) 269,682 (180,508) Other current and non-current liabilities 632,181 (65,205) 781,761 (25,924) Noncontrolling interest 632,181 (65,205) 781,761 (25,924) Noncontrolling interest 2.0 .			,			
Related party receivable 334,794 (205,631) 87,748 115,274	Recoverable taxes	(69,560)	83,587	(251,595)	102,467	
Biological assets 126,986 (148,367) Increase (decrease) operating liabilities 78,852 (102,950) 269,682 (180,508) Crade accounts payable 78,852 (102,950) 269,682 (180,508) Crade accounts payable 78,852 (102,950) 781,761 (25,924) Noncontrolling interest - 38,499 19,614 Valuation adjustments to shareholders' equity in subsidiaries - 90,551 Net cash provided by operating activities 380,631 (206,052) 1,240,961 576,339 Cash flow from investing activities 380,631 (206,052) 1,240,961 576,339 Cash flow from investing activities 380,631 (206,052) 1,240,961 576,339 Cash flow from investing activities 976,076 1,862 - 2,067 Net eash provided by investing activities 976,076 1,862 - 2,067 Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522) Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522) Cash flow from financing activities 710,421 (330,832) (434,022) (434,022) (448,522) Cash flow from financing activities 710,421 (330,832) (434,022) (434,022) (434,022) Cash flow from financing activities 710,421 (330,832) (434,022)	Other current and non-current assets		27,396		(58,986)	
Tracease (decrease) operating liabilities Trade accounts payable Trade accounts payable G32,181 (65,205) (781,761 (25,924) Noncontrolling interest G32,605 (206,052) (1,240,961 (25,6339) (206,052) (1,240,961 (25,6339) (206,052)	Related party receivable	334,794	(205,631)	87,748	115,274	
Trade accounts payable 78,852 (102,950) 269,882 (180,508) (180,508) Other current and non-current liabilities 632,181 (65,205) 781,761 (25,924) Noncontrolling interest 38,499 (19,614) 19,614 Valuation adjustments to shareholders' equity in subsidiaries 90,551 90,551 Net cash provided by operating activities 380,631 (206,052) 1,240,961 (576,339) Cash flow from investing activities 2(265,655) (332,694) (499,911) (450,589) Decrease in investments in subsidiaries 976,076 (1,862) 65,889 (- 2,067) - 2,067 Net effect of working capital of acquired / merged company 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889) 65,889 (- 65,889)	Biological assets	-	-	(126,986)	(148,367)	
Other current and non-current liabilities 632,181 (65,205) 781,761 (25,924) Noncontrolling interest - - 38,499 19,614 Valuation adjustments to shareholders' equity in subsidiaries - - 90,551 - Net cash provided by operating activities 380,631 (206,052) 1,240,961 576,339 Cash flow from investing activities Additions to property, plant and equipment and intangible assets (265,655) (332,694) (499,911) (450,589) Decrease in investments in subsidiaries 976,076 1,862 - 2,067 Net effect of working capital of acquired / merged company - - 65,889 - Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522) Cash flow from financing activities 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings (2,553,225) (1,193,741) (6193,272) (3,273,610) Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) <td< td=""><td>Increase (decrease) operating liabilities</td><td></td><td></td><td></td><td></td></td<>	Increase (decrease) operating liabilities					
Noncontrolling interest - 38,499 19,614 Valuation adjustments to shareholders' equity in subsidiaries - - 90,551 - -	Trade accounts payable	78,852	(102,950)	269,682	(180,508)	
Valuation adjustments to shareholders' equity in subsidiaries - - 90,551 - Net cash provided by operating activities 380,631 (206,052) 1,240,961 576,339 Cash flow from investing activities 4dditions to property, plant and equipment and intangible assets (265,655) (332,694) (499,911) (450,589) Decrease in investments in subsidiaries 976,076 1,862 - 2,067 Net effect of working capital of acquired / merged company 710,421 (330,832) (434,022) (448,522) Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522) Cash flow from financing activities 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings 2,032,024 1,329,699 5,958,425 2,663,469 Payments of dividends (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of dividends (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents 569,851 (400,933) 629,397 (4	Other current and non-current liabilities	632,181	(65,205)	781,761	(25,924)	
Net cash provided by operating activities 380,631 (206,052) 1,240,961 576,339 Cash flow from investing activities Additions to property, plant and equipment and intangible assets (265,655) (332,694) (499,911) (450,589) Decrease in investments in subsidiaries 976,076 1,862 - 2,067 Net effect of working capital of acquired / merged company - - 65,889 - Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522) Cash flow from financing activities 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of dividends - (7) - (7) Capital transactions - (7) - (7) Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash a	Noncontrolling interest	-	-	38,499	19,614	
Cash flow from investing activities Additions to property, plant and equipment and intangible assets (265,655) (332,694) (499,911) (450,589) Decrease in investments in subsidiaries 976,076 1,862 - 2,067 Net effect of working capital of acquired / merged company - - 65,889 - Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522) Cash flow from financing activities 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of loividends - (7) - (7) Capital transactions (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236	Valuation adjustments to shareholders' equity in subsidiaries	<u> </u>	<u> </u>	90,551	-	
Additions to property, plant and equipment and intangible assets (265,655) (332,694) (499,911) (450,589) Decrease in investments in subsidiaries 976,076 1,862 - 2,067 Net effect of working capital of acquired / merged company - - 65,889 - Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522) Cash flow from financing activities 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of dividends - (7) - (7) Capital transactions (521,201) 135,951 (233,496) (610,148) Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period	Net cash provided by operating activities	380,631	(206,052)	1,240,961	576,339	
Additions to property, plant and equipment and intangible assets (265,655) (332,694) (499,911) (450,589) Decrease in investments in subsidiaries 976,076 1,862 - 2,067 Net effect of working capital of acquired / merged company - - 65,889 - Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522) Cash flow from financing activities 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of dividends - (7) - (7) Capital transactions (521,201) 135,951 (233,496) (610,148) Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period	Cash flow from investing activities					
Decrease in investments in subsidiaries 976,076 1,862 - 2,067 Net effect of working capital of acquired / merged company 65,889 Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522) Cash flow from financing activities 710,421 (330,832) (434,022) (448,522) Cash flow from financing activities 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of dividends - (7) - (7) Capital transactions - 1,351 - (7) Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236	<u> </u>	(265,655)	(332.694)	(499.911)	(450.589)	
Net cash provided by investing activities 710,421 (330,832) (434,022) (448,522)	, , , , , , , , , , , , , , , , , , , ,		. , ,	-	,	
Cash flow from financing activities Proceeds from loans and financings 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of dividends - (7) - (7) Capital transactions - - - 1,351 - Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236				65,889	-	
Proceeds from loans and financings 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of dividends - (7) - (7) Capital transactions - - - 1,351 - Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236	Net cash provided by investing activities	710,421	(330,832)	(434,022)	(448,522)	
Proceeds from loans and financings 2,032,024 1,329,699 5,958,425 2,663,469 Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of dividends - (7) - (7) Capital transactions - - - 1,351 - Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236	Coch flow from financing activities					
Payments of loans and financings (2,553,225) (1,193,741) (6,193,272) (3,273,610) Payments of dividends - (7) - (7) Capital transactions - - - 1,351 - Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236		2 032 024	1 320 600	5 058 425	2 663 460	
Payments of dividends - (7) - (7) Capital transactions - - - 1,351 - Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236	· · · · · · · · · · · · · · · · · · ·					
Capital transactions - - 1,351 - Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236	,	(2,555,225)	,	(0,193,272)	,	
Net cash provided by financing activities (521,201) 135,951 (233,496) (610,148) Effect of exchange variation on cash and cash equivalents - - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236	·	-	(7)	1.351	(7)	
Effect of exchange variation on cash and cash equivalents - - 55,954 18,455 Variance in cash and cash equivalents 569,851 (400,933) 629,397 (434,577) Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236				1,000		
Variance in cash and cash equivalents Cash and cash equivalents at the beginning of the period 569,851 (400,933) 629,397 (434,577) 3,919,543 3,955,539 7,202,924 5,475,236	Net cash provided by financing activities	(521,201)	135,951	(233,496)	(610,148)	
Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236	Effect of exchange variation on cash and cash equivalents	<u> </u>	<u> </u>	55,954	18,455	
Cash and cash equivalents at the beginning of the period 3,919,543 3,955,539 7,202,924 5,475,236	Variance in cash and cash equivalents	560 851	(400 933)	629 397	(434 577)	
	·		,	,	,	
Cash and cash equivalents at the end of the period 4,489,394 3,554,606 7,832,321 5,040,659	Cash and cash equivalents at the beginning of the period	J,313,343	3,333,333	1,202,324	J, + 1 J,230	
	Cash and cash equivalents at the end of the period	4,489,394	3,554,606	7,832,321	5,040,659	

















Disclaimer

This release contains forward-looking statements relating to the prospects of the business, estimates for operating and financial results, and those related to growth prospects of JBS. These are merely projections and, as such, are based exclusively on the expectations of JBS' management concerning the future of the business and its continued access to capital to fund the Company's business plan. Such forward-looking statements depend, substantially, on changes in market conditions, government regulations, competitive pressures, the performance of the Brazilian economy and the industry, among other factors and risks disclosed in JBS' filed disclosure documents and are, therefore, subject to change without prior notice.













